

Corporate Restructuring In India A Case Study Of Reliance

Thank you very much for reading **Corporate Restructuring In India A Case Study Of Reliance**. Maybe you have knowledge that, people have look hundreds times for their favorite novels like this Corporate Restructuring In India A Case Study Of Reliance, but end up in malicious downloads. Rather than enjoying a good book with a cup of coffee in the afternoon, instead they cope with some infectious bugs inside their computer.

Corporate Restructuring In India A Case Study Of Reliance is available in our book collection an online access to it is set as public so you can download it instantly.

Our book servers saves in multiple locations, allowing you to get the most less latency time to download any of our books like this one.

Merely said, the Corporate Restructuring In India A Case Study Of Reliance is universally compatible with any devices to read

The Executive Guide to Corporate Restructuring
Francisco J. López López

Lubián 2014-06-27 In recent years the continuity of many firms has been achieved by

restructuring, a task which takes up a great deal of senior management's time. Written for busy managers and executives, this book is a practical guide to the process of restructuring, covering both debt and operational restructures.

Canons of Corporate

Surgery MR Harish Kumar
2014-08-29 Corporate surgeries are tricky business. A simple error here and a minor lapse there could set your corporation miles away from its goals. The world of corporate restructuring is replete with stories of heartening hits and mournful misses. Each one of them comes with an unforgettable lesson. This book will take you through 15 such sacrosanct lessons for successful corporate rejigs. All these canons are ably supported by

live-wire cases from India Inc of the Nineties. But, these canons are timeless and hold good wherever you are. Racily written in a corporate whodunit style, this book brings you a a lively debate on the restructuring ground rules, an incisive analysis of live-wire case studies, and a penetrating peek into post-rejig performances. If you are toying with the idea of rejigging your corporation, begin here with this must-read, must-refer, and must-possess manual for corporate rejiggers.

The Politics of Economic Restructuring in India

Loraine Kennedy
2013-12-17 State re-scaling is the central concept mobilized in this book to interpret the political processes that are producing new economic spaces in India. In the quarter century since economic

reforms were introduced, the Indian economy has experienced strong growth accompanied by extensive sectoral and spatial restructuring. This book argues that in this reformed institutional context, where both state spaces and economic geographies are being rescaled, subnational states play an increasingly critical role in coordinating socioeconomic activities. The core thesis that the book defends is that the reform process has profoundly reconfigured the Indian state's rapport with its territory at all spatial scales, and these processes of state spatial rescaling are crucial for comprehending emerging patterns of economic governance and growth. It demonstrates that the outcomes of India's new policy regime are not

only the product of impersonal market forces, but that they are also the result of endogenous political strategies, acting in conjunction with the territorial reorganisation of economic activities at various scales, ranging from local to global. Extensive empirical case material, primarily from field-based research, is used to support these theoretical assertions. Scholars of political economy, political and economic geography, industrial development, development studies and Asian Studies will find this a stimulating and innovative contribution to the study of the political economy in the developing countries.

Handbook of Research on Corporate Restructuring and Globalization
Moreira, Antonio Carrizo
2019-05-31 While acquisitions and

expansion strategies are understood as exciting in the business world, contraction activities are received less enthusiastically. Nevertheless, portfolio restructuring constitutes a strategic tool to increase the strategic focus of firms and achieve economies of scale and an efficient control of multiple business units. This restructuring thus has distinct implications for companies and units. The Handbook of Research on Corporate Restructuring and Globalization provides emerging research on the theoretical infrastructure for portfolio restructuring in a single piece of work and explores important topics in the field including the implications on foreign and domestic units and the degree to which increasing globalization

influences restructuring practices. Featuring coverage on a broad range of topics such as emerging markets, risk assessment, and global business, this book is ideally designed for corporate managers, government officials, scholars, researchers, and students.

Indian Business Case Studies Volume VIII

Srilatha Palekar

2022-06-15 It has been decades since many business schools outside India adopted the case study methodology for teaching almost all branches of management studies. This trend has been seen in India, too, where top management institutes have implemented the case study-based methodology as an important pedagogical tool in business education. The major issue in India, however, is a severe shortage of Indian case

studies through which business schools can provide industry insights to students. This volume fills that gap. It has twenty Indian cases related to different aspects of business management. The cases cover some of the prominent disciplines of management like marketing, finance, human resource management, strategy management, operations management, accounting, and mergers and acquisitions. These cases best serve the purpose of adoption of 'case methodology' in classroom teaching or online lecture sessions for the faculty and students of business management.

International Competitiveness, Investment and Finance A
Ganesh-Kumar 2003-09-02
Using India as a case study, this well-written, concise book

covers everything one needs to know to understand how a country becomes internationally competitive. Showing that reforms that pertain to the real sector alone, such as industrial deregulation and trade reforms, are not enough to enhance a country's competitiveness, this book makes a compelling case for complimentary financial sector reforms. Of interest to academics studying international trade, industrial economics and development economics, this book is also guaranteed to be extremely useful for professional economists and those involved with policy making in developed and developing countries.

Corporate Restructuring in Korea Ch'ung-yöng An 2003
Grt U Turn Bennett Harrison 1988-10-25 This

devastating critique by the authors of *The Deindustrialization of America* documents how the economic policies of the Reagan era have damaged the American standard of living and suggests how this trend may be reversed.

Copyright © Libri GmbH.
All rights reserved.

Mergers, Acquisitions and Corporate Restructuring

Chandrashekar

Krishnamurti 2008-02-05

This book covers the entire spectrum of activities in a typical merger

transaction—starting from searching for candidates to closing the deal. It is designed to be a rigorous yet relevant book on mergers, acquisitions and corporate restructuring for students, research scholars and practitioners of finance. The key

features of the book include: - Rationale for diversification via acquisition, searching for acquisitions, valuation of publicly and privately held companies, design of consideration in acquisitions, cross-border acquisitions and empirical evidence on mergers. - Various forms of corporate restructuring like spin-offs, carve outs, targeted stocks, reorganization of debt contracts, lay offs and downsizing are covered. - There is also a summary of the research conducted in this subject over the last 20 years.

Mergers, Acquisitions, and Other Restructuring Activities Donald

DePamphilis 2010

Explaining the real-world of mergers, acquisitions, and restructuring based on his own academic

knowledge and experience, Donald DePamphilis shows how deals are done, rather than just explaining the theory behind them.

Mergers, Acquisitions, and Corporate

Restructurings Patrick A. Gaughan 2017-11-27

The essential M&A primer, updated with the latest research and statistics Mergers, Acquisitions, and Corporate Restructurings provides a comprehensive look at the field's growth and development, and places M&As in realistic context amidst changing trends, legislation, and global perspectives. All-inclusive coverage merges expert discussion with extensive graphs, research, and case studies to show how M&As can be used successfully, how each form works, and how they are governed by the laws of major countries.

Strategies and motives are carefully analyzed alongside legalities each step of the way, and specific techniques are dissected to provide deep insight into real-world operations. This new seventh edition has been revised to improve clarity and approachability, and features the latest research and data to provide the most accurate assessment of the current M&A landscape. Ancillary materials include PowerPoint slides, a sample syllabus, and a test bank to facilitate training and streamline comprehension. As the global economy slows, merger and acquisition activity is expected to increase. This book provides an M&A primer for business executives and financial managers seeking a deeper understanding of how corporate restructuring

can work for their companies. Understand the many forms of M&As, and the laws that govern them Learn the offensive and defensive techniques used during hostile acquisitions Delve into the strategies and motives that inspire M&As Access the latest data, research, and case studies on private equity, ethics, corporate governance, and more From large megadeals to various forms of downsizing, a full range of restructuring practices are currently being used to revitalize and supercharge companies around the world. Mergers, Acquisitions, and Corporate Restructurings is an essential resource for executives needing to quickly get up to date to plan their own company's next moves.

Management Of Banking And Financial Services,

2/E Suresh Padmalatha
2011-09 The dynamic banking and financial services environment in the country calls for prudent decision making under pressure. Management of Banking and Financial Services provides students and practitioners with a thorough understanding of managerial issues in the banking and financial services industry, enabling them to evaluate the overall organisational impact of their decisions. The first section of the book focuses on the basic concepts of banking and financial services, and the other sections explain how these concepts are applied in the global banking environment as well as in India. In addition to presenting the big picture of the banking and financial services industry, the book also provides

useful tips on the trade-off between risk and return.

Financial Management of Iron and Steel Industry in India N.K. Pradeep

Mergers, Acquisitions, and Other Restructuring Activities Donald

DePamphilis 2011-09-05

Two strengths distinguish this textbook from others. One is its presentation of subjects in the contexts wherein they occur. The other is its use of current events. Other improvements have shortened and simplified chapters, increased the numbers and types of pedagogical supplements, and expanded the international appeal of examples.

ReOrg Stephen Heidari-Robinson 2016-10-25 A Practical Guide in Five Steps Most executives will lead or be a part of a reorganization effort (a reorg) at some

point in their careers. And with good reason—reorgs are one of the best ways for companies to unlock latent value, especially in a changing business environment. But everyone hates them. No other management practice creates more anxiety and fear among employees or does more to distract them from their day-to-day jobs. As a result, reorgs can be incredibly expensive in terms of senior-management time and attention, and most of them fail on multiple dimensions. It's no wonder companies treat a reorg as a mysterious process and outsource it to people who don't understand the business. It doesn't have to be this way. Stephen Heidari-Robinson and Suzanne Heywood, former leaders in McKinsey's Organization Practice, present a practical

guide for successfully planning and implementing a reorg in five steps—demystifying and accelerating the process at the same time. Based on their twenty-five years of combined experience managing reorgs and on McKinsey research with over 2,500 executives involved in them, the authors distill what they and their McKinsey colleagues have been practicing as an “art” into a “science” that executives can replicate—in companies or business units large or small. It isn’t rocket science and it isn’t bogged down by a lot of organizational theory: the five steps give people a simple, logical process to follow, making it easier for everyone—both the leaders and the employees who ultimately determine a reorg’s success or failure—to

commit themselves to and succeed in the new organization.

Corporate Reorganization Law and Forces of Change

Sarah Paterson

2020-10-23 Corporate

Reorganisation Law

argues that corporate

reorganisation law is

seen by market

participants as a tool

they can mobilise and

adapt according to

practices, logics, and

identities in the of the

financial and non-

financial corporate

markets. Thus changes in

market practice, in the

participants in the

process, or in how the

participants view their

objectives, can

significantly change the

ways in which corporate

reorganisation law is

mobilised and adapted,

even if the law has not

undergone any reform.

This book argues that

corporate reorganisation

law cannot be evaluated

using a theoretical

model in isolation from the wider institutional context in which corporate reorganisation law is mobilised and adapted by the participants to the process. In establishing the new methodology, the book undertakes a detailed analysis of six key changes in market practice, logic and identities in the financial and non-financial corporate fields. A comparative US/UK approach is adopted in analysing both the process of institutional change and the implications for law. This provides a fascinating lens through which to see how different institutional environments in the financial and non-financial markets in different jurisdictions are drawing together, and interacting with very different legal systems which were

adapted to the distinct, original institutional environments in which they were developed. From this analysis important lessons for legal harmonisation efforts in Europe and in non-European jurisdictions are drawn out. The work emphasises the need to look at formal legal rules in combination with other, non-legal and legal institutions and argues that current reform debates in both the US and UK have suffered because scholars, practitioners, and policy makers have not started their evaluation of the case for reform by placing corporate reorganisation law in this wider institutional context. The book aims to fill this gap, and to provide a methodological approach for the future.

Lessons in Corporate Finance Paul Asquith
2016-03-16 A discussion-

based learning approach to corporate finance fundamentals Lessons in Corporate Finance explains the fundamentals of the field in an intuitive way, using a unique Socratic question and answer approach. Written by award-winning professors at M.I.T. and Tufts, this book draws on years of research and teaching to deliver a truly interactive learning experience. Each case study is designed to facilitate class discussion, based on a series of increasingly detailed questions and answers that reinforce conceptual insights with numerical examples. Complete coverage of all areas of corporate finance includes capital structure and financing needs along with project and company valuation, with specific guidance on vital topics such as

ratios and pro formas, dividends, debt maturity, asymmetric information, and more. Corporate finance is a complex field composed of a broad variety of sub-disciplines, each involving a specific skill set and nuanced body of knowledge. This text is designed to give you an intuitive understanding of the fundamentals to provide a solid foundation for more advanced study. Identify sources of funding and corporate capital structure Learn how managers increase the firm's value to shareholders Understand the tools and analysis methods used for allocation Explore the five methods of valuation with free cash flow to firm and equity Navigating the intricate operations of corporate finance requires a deep and instinctual understanding of the

broad concepts and practical methods used every day. Interactive, discussion-based learning forces you to go beyond memorization and actually apply what you know, simultaneously developing your knowledge, skills, and instincts. Lessons in Corporate Finance provides a unique opportunity to go beyond traditional textbook study and gain skills that are useful in the field.

Corporate Restructuring

Michael Pomerleano 2005
In light of the periodic financial crises of the late 1990s, there has been a growing recognition of the need for a strategy to avoid and mitigate the severity of crises in the corporate sector, requiring the complementary efforts of policymakers, regulators, lawyers, insolvency experts and

financiers. This publication examines the issue of corporate restructuring, drawing on case studies of corporate crises in Indonesia, Korea, Malaysia and Thailand among others; and discusses a range of topics including the key role of governments in securing an enabling legal system, effective out-of-court workouts, supportive tax regimes, policy and regulatory initiatives to address systemic corporate problems.

Indian Business Case Studies Volume II V P Pawar 2022-06-15
It has been decades since many business schools outside India adopted the case study methodology for teaching almost all branches of management studies. This trend has been seen in India, too, where top management institutes have implemented the case

study-based methodology as an important pedagogical tool in business education. The major issue in India, however, is a severe shortage of Indian case studies through which business schools can provide industry insights to students. This volume fills that gap. It has twenty Indian cases related to different aspects of business management. The cases cover some of the prominent disciplines of management like marketing, finance, human resource management, strategy management, operations management, accounting, and mergers and acquisitions. These cases best serve the purpose of adoption of 'case methodology' in classroom teaching or online lecture sessions for the faculty and students of business management.

*Economic Restructuring,
Technology Transfer and
Human Resource*

Development B R Virmani
1997 Based on case studies in Singapore, Malaysia, Thailand, and India, the authors provide a comparative analysis of these countries' economies and their respective experiences with structural adjustment and financial reforms, highlighting the importance of "human resource" capacities and skill levels, infrastructure development, and investment policies in increasing international competitiveness.

Annotation copyrighted by Book News, Inc., Portland, OR

**Corporate Restructuring
Through** Subhasis Halder

2014-03 In the present era of LPG (Liberalization, Privatization and Globalization), the term

'Corporate Restructuring' has gained a huge acceptance, globally, as it enables a firm to restructure its business mainly from financial and organizational standpoints with a view to increasing its efficiency and profitability and thereby achieving its short-term as well as long-term goals. In India, corporate restructuring also gets an enormous popularity as it results into availing huge amount of tax benefit, increasing corporate control and enhancing shareholders' value for the Indian corporate enterprises. The main objective of the study is to make a case study based analysis of the Corporate Restructuring through demerger in India and to analyze the impact of such corporate practice on various

aspects of an organization namely, its impact on EPS, DPS, ROCE, RONW, EVA, MVA, SVA as well as its influence on Share Prices. For analyzing the impact of demerger on companies share prices, the concept of sub-periodic growth rates has been applied by employing 'Kinked Exponential Model'. In order to facilitate all type of analysis, the 'Control Sample Methodology' has been applied.

Case Studies On Corporate Restructuring - Rajendar Singh Rathore 2007-05-11 Fluctuating consumer tastes and preferences, cut throat competition, rapid advances in technology, and obstinate workforces, together combine to create a highly complex operating environment for businesses. At the same time, highly demanding

shareholders

Pro-ecological Restructuring of

Companies Aleksandra
Gaşior 2020-10-09 "This
book presents a
practical approach to
pro-environmental
challenges faced by
companies in the process
of restructuring. It
contains a broad variety
of case studies from
different economic
sectors, and small and
large businesses, in
four European countries:
Ukraine, Romania,
Germany and Poland. The
studies are the results
of surveys of companies
that had either already
restructured or were
planning to, and reveal
both the weaknesses and
strengths in these
practices. The book is
divided into three
parts: explorations of
how political and legal
factors are embedded in
a company's strategy and
how they influence the
company's behaviour;

analyses of companies'
activities on matching
restructuring with
ecology; and approaches
to ecoinnovations within
the companies. The case
studies throughout the
book show that the
restructuring of a
company is an
opportunity for the
implementation of
proecological action and
"green" business models.
The authors trust that
the experiences and good
practices of others will
prove valuable both for
future businessmen (i.e.
students), but also for
academics and
representatives of local
government, central
environmental agencies,
owners and managers of
enterprises to be
restructured." This work
was published by Saint
Philip Street Press
pursuant to a Creative
Commons license
permitting commercial
use. All rights not
granted by the work's

license are retained by the author or authors.
Globysn Mangement Conference 2014 Ipsita C. Patranabis 2014-06-10
The national-level conference of GBS attracted research articles from academicians, practitioners and student from the diverse domains of management, viz..Marketing, Finance and HR. This book is a collection of the fifteen short-listed research papers presented at the Conference.

Impact Of Corporate Merger On Financial Performance And Hrm Policies And Practices: A Study On Selected Indian Companies Dr Ratna Roy
Indian Business Case Studies Volume I Sandeep Pachpande 2022-06-15
This volumes has multidisciplinary Indian case studies from different areas of

management like finance, human resource management, marketing, and strategic operations management.
Strategic Human Resource Management: The Indian Perspectivex Sanjay Srivastava, Taranjeet Duggal, Chandranshu Sinha, Chitra Bajpai
Mergers, Acquisitions and Corporate Restructuring Chandrashekar Krishnamurti 2008-02-05
This book covers the entire spectrum of activities in a typical merger transaction—starting from searching for candidates to closing the deal. It is designed to be a rigorous yet relevant book on mergers, acquisitions and corporate restructuring for students, research scholars and practitioners of finance. The key features of the book

include: - Rationale for diversification via acquisition, searching for acquisitions, valuation of publicly and privately held companies, design of consideration in acquisitions, cross-border acquisitions and empirical evidence on mergers. - Various forms of corporate restructuring like spin-offs, carve outs, targeted stocks, reorganization of debt contracts, lay offs and downsizing are covered. - There is also a summary of the research conducted in this subject over the last 20 years.

An Insight into Mergers and Acquisitions Vinod Kumar 2019-06-18 This book provides an insight in the phenomenon of Mergers and Acquisitions (M&A), including the various forms of corporate restructuring. It highlights the

importance of M&A as a strategy for faster growth in the corporate. The book provides an enriched experience of the art of valuation with detailed description of M&A process, deal structuring and financing. The book also provides the broader perspective of Accounting and Regulatory aspects of M&A. While covering the conceptual underpinnings of M&A, the book supplements it with real life examples on each sub-topic with various numeric examples. Thus the judicious blend of theory and practical aspects, through numerical as well as real life case-studies, make the book a source of vast knowledge in the complicated and dynamic world of M&A.

Green Industrial Restructuring Manfred Binder 2001-05-22

Starting from this dematerialization hypothesis, for the first time comparative case-studies analyse in detail the driving forces of industrial restructuring of different industries and countries in Europe where such a decline has been observed at least temporarily.

Corporate Restructuring
John Humphrey 1998-09-22

As developing markets are opened up to global competition, firms in developing countries are being confronted with a host of new problems. In order to explore a broad systemic response to the challenge of globalization, the authors of this unique book critically examine the case of Crompton Greaves Limited, a leading Indian firm in the electrical industry. The book suggests that the answer to this challenge lies in a

change in strategic focus rather than in the acquisition of costly new technologies.

Creating Value Through Corporate Restructuring
Stuart C. Gilson

2010-04-05 An updated look at how corporate restructuring really works Stuart Gilson is one of the leading corporate restructuring experts in the United States, teaching thousands of students and consulting with numerous companies. Now, in the second edition of this bestselling book, Gilson returns to present new insight into corporate restructuring. Through real-world case studies that involve some of the most prominent restructurings of the last ten years, and highlighting the increased role of hedge funds in distressed investing, you'll develop a better sense of the restructuring

process and how it can truly create value. In addition to "classic" buyout and structuring case studies, this second edition includes coverage of Delphi, General Motors, the Finova Group and Warren Buffett, Kmart and Sears, Adelphia Communications, Seagate Technology, Dupont-Conoco, and even the Eurotunnel debt restructuring. Covers corporate bankruptcy reorganization, debt workouts, "vulture" investing, equity spin-offs, asset divestitures, and much more Addresses the effect of employee layoffs and corporate downsizing Examines how companies allocate value and when a corporation should "pull the trigger" From hedge funds to financial fraud to subprime busts, this second edition offers a rare look at some of the

most innovative and controversial restructurings ever.
Competitive Advantage
Michael E. Porter
2008-06-30 Now beyond its eleventh printing and translated into twelve languages, Michael Porter's *The Competitive Advantage of Nations* has changed completely our conception of how prosperity is created and sustained in the modern global economy. Porter's groundbreaking study of international competitiveness has shaped national policy in countries around the world. It has also transformed thinking and action in states, cities, companies, and even entire regions such as Central America. Based on research in ten leading trading nations, *The Competitive Advantage of Nations* offers the first theory of competitiveness based

on the causes of the productivity with which companies compete. Porter shows how traditional comparative advantages such as natural resources and pools of labor have been superseded as sources of prosperity, and how broad macroeconomic accounts of competitiveness are insufficient. The book introduces Porter's "diamond," a whole new way to understand the competitive position of a nation (or other locations) in global competition that is now an integral part of international business thinking. Porter's concept of "clusters," or groups of interconnected firms, suppliers, related industries, and institutions that arise in particular locations, has become a new way for companies and governments to think

about economies, assess the competitive advantage of locations, and set public policy. Even before publication of the book, Porter's theory had guided national reassessments in New Zealand and elsewhere. His ideas and personal involvement have shaped strategy in countries as diverse as the Netherlands, Portugal, Taiwan, Costa Rica, and India, and regions such as Massachusetts, California, and the Basque country. Hundreds of cluster initiatives have flourished throughout the world. In an era of intensifying global competition, this pathbreaking book on the new wealth of nations has become the standard by which all future work must be measured. Analysis Of Mergers And Acquisitions In The Indian Banking Sector Under Post

Liberalization Era Rahul
KrishnajiKavishwar
**Wealth Creation in the
World's Largest Mergers
and Acquisitions B.**

Rajesh Kumar 2018-11-29

This book highlights research-based case studies in order to analyze the wealth created in the world's largest mergers and acquisitions (M&A). This book encourages cross fertilization in theory building and applied research by examining the links between M&A and wealth creation. Each chapter covers a specific case and offers a focused clinical examination of the entire lifecycle of M&A for each mega deal, exploring all aspects of the process. The success of M&A are analyzed through two main research approaches: event studies and financial performance analyses. The event studies examine the

abnormal returns to the shareholders in the period surrounding the merger announcement. The financial performance studies examine the reported financial results of acquirers before and after the acquisition to see whether financial performance has improved after merger. The relation between method of payment, premium paid and stock returns are examined. The chapters also discuss synergies of the deal-cost and revenue synergies. Mergers and acquisitions represent a major force in modern financial and economic environment. Whether in times of boom or bust, M&As have emerged as a compelling strategy for growth. The biggest companies of modern day have all taken form through a series of restructuring activities like multiple mergers. Acquisitions

continue to remain as the quickest route companies take to operate in new markets and to add new capabilities and resources. The cases covered in this book highlights high profile M&As and focuses on the wealth creation for shareholders of acquirer and target firms as a financial assessment of the merger's success. The book should be useful for finance professionals, corporate planners, strategists, and managers.

India's Textile Industry
Anubhai 1993

Understanding Mergers and Acquisitions Seal the Deal and Make it Work N Venkiteswaran
Despite their immense popularity as an idea, M&As have had an astounding history of failure. But there have also been companies that avoided the usual pitfalls and these offer

invaluable lessons to managers. An excellent introduction to corporate collaboration, **Understanding Mergers and Acquisitions** demystifies the complexities of dealmaking and offers practical insights to managers. Beginning with a broad overview of the world of M&As and its major players, the book goes on to explore the phases in M&A activity- planning, deal execution and post-deal integration. It also examines the potential roadblocks and dealbreakers that have caused most talks to fall through. With a wide variety of case studies spanning different Indian industries, **Understanding Mergers and Acquisitions** brings a critical business subject vividly to life. N Venkiteswaran is Professor of Business

Policy at IIM Ahmedabad. A specialist in mergers and acquisitions, corporate restructuring and financial services, he is a chartered accountant with years of managerial experience and was a member of the Government of India's Study Group on Mutual Funds.

The Nature of

Diversified Business

Groups Pankaj Ghemawat

1996 Diversified business groups dominate the private sectors of most of the world's economies. Several of these economies have undergone sudden policy changes that significantly increase competitive intensity. We demonstrate how the changes in corporate scope that accompany such "competitive shocks" can be used to choose among several candidate explanations for the existence of groups. We illustrate

our reasoning by studying the restructuring of two of India's largest business groups following a comprehensive post-1991 reform package that can be construed as a competitive shock. The case studies suggest conceptualizing the business group as an organizational mechanism designed to allocate a scarce resource across multiple lines of business and guide the development of simple models that illustrate how changes in the value of such a resource (following a competitive shock), and changes in ambient competitive intensity, affect corporate scope. The case studies also expose a rich array of restructuring options that should inform larger-sample empirical analyses.

Mergers, Acquisitions and Corporate

Restructuring in India
Rachna Jawa 2009
Corporate sector in India is undergoing structural changes as a result of liberalisation, privatisation and openness policies of the Government since early 1990s. Competitive pressures are high not only due to deregulation but also due to globalisation. Along with the rise in the number of Merger and Acquisition (M&A) deals, the amount involved in such deals has risen over time. The present work deals with procedures and processes involved in financial restructuring of

companies through mergers and acquisitions. More importantly, it contains 10 case studies of restructuring through mergers and acquisitions that have taken place in India during the last decade. The work, based on extensive statistical exercises, brings out the major issues that actually crop up in a restructuring exercise. The book, it is hoped, will enhance the understanding of the subject which has assumed added significance in the wake of liberalisation and openness wave sweeping across the world.
Commercial Banking G. P. Kapoor 2004